



Enterprise Risk Management Training

A Road Map to Enterprise Risk Management





Alexander Forbes

Alexander Forbes Risk Services (AFRS) have been involved in the delivery of various enterprise risk management (ERM) programmes for a number of years. Integral to the development of ERM cultures amongst our clients, has been the development of selected individuals within our public and private sector client base through the provision of formal outcomes-based training programmes interlinked with practicals/case studies.

Alexander Forbes recognised the need for integrated risk management training over five years ago. As a result of this identified need, we approached the development of various training programmes built on a number of modular training programs. The latest of these Modules is an IRMSA endorsed basic three day course based on the IRMSA Code of Practice, including elements of the Australian/ New Zealand Standards for ERM, the ISO 31 000, the King III Code and the Municipal and Public Finance Management Acts.



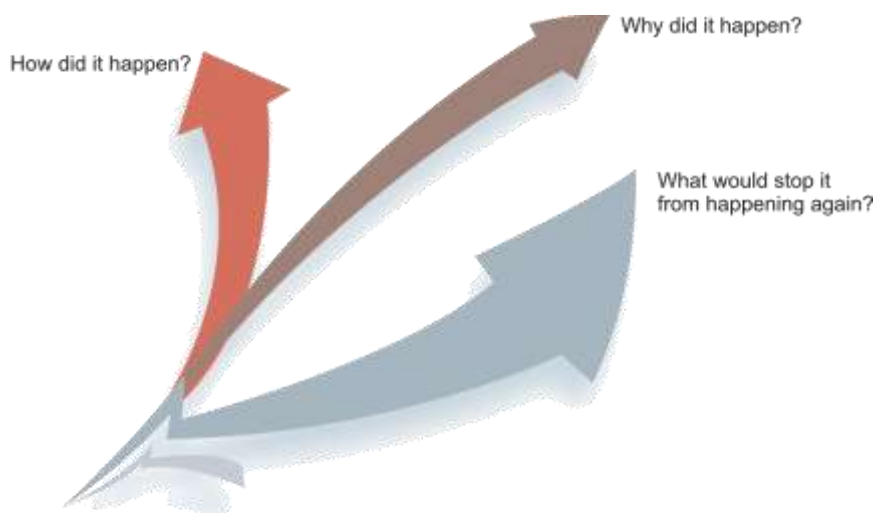


A Road Map to Enterprise Risk Management (3 days)

A Condensed ERM Course endorsed and approved by the Institute of Risk Management South Africa (IRMSA)

The main course milestones are inclusive of *inter alia*:

- Context Definition - Risk management framework, risk appetite.
- Business Analysis and Strategy - Vision, values, objectives.
- Risk Identification - Different types of risk and identification methodologies.
- Risk Assessment and ratings.
- Risk Evaluation – Risk prioritization and ranking, treatment options.
- Risk Controls – Control strategies, control effectiveness.
- Implementation – Managing specific actions of control measures.
- Reporting and Risk Register – Use and maintenance of risk registers.
- Monitor and Report – Monitoring and reporting on action plans.
- Periodic Review – Review procedures and protocols.
- Key Performance Indicators (KPI) – Measure risks against KPI's.
- Implementing risk monitoring processes and systems.
- Risk Reporting – Format and frequency of regular risk reporting.
- Communication and Assurance – Identifying stakeholders, risk based audits, control assessments.
- Integration of risk management into the organisation.





Previous participants' testimonies

- *It's a good course. Value adding.*
- *Excellent process and an eye opener.*
- *Very beneficial. Thank you.*
- *Very good, thank you.*
- *This will definitely add value to the company should ideas be applied.*
- *Very worthwhile, not a moment too soon.*
- *Theory is made real by the practical exercise. We feel part of the training.*
- *Good communication, good examples and very valuable information. A sound basic knowledge of the risk management process has been instilled.*
- *Examples used were very informative and assisted in making the subject matter more understandable.*

About the Trainers

Ludwig Geldenhuys

A consultant to Alexander Forbes Business Risk Solutions and has a Public and Private Sector background, which stretches beyond 25 years, with regards to fraud, loss control and enterprise risk management. He has extensive experience and skills in the management of fraud, loss control, as well as practical skills and experience in the development and presentation of training material and policies. He holds a Ph.D in Public Management and Development Planning from the University of Stellenbosch, as well as Diplomas in Management and Company Secretary from the Institute of Administration and Commerce. He was admitted as Full Member of the Association of Certified Examiners in Austin, Texas in 1998 and he became a Fellow of the Institute of Risk Management in 2000. The ETDP SETA certified him a competent Workplace Assessor in 2006 and he also obtained accreditation as an Assessor from the INSETA during 2006.

Megan Aldridge

Has an MBA and strategy and e-commerce consulting background. She has extensive project management and consulting skills gained in a wide variety of industries. She has been an integral part in the design and project management of a number of Enterprise-Wide Risk Management processes, systems and risk mitigation strategies for local and multi-national clients, including general and specialised risk management training. She has gained international project experience in Africa, Australia, Asia and South America.



When and Where

Dates	Venue
17-19 February 2010	Alexander Forbes Place, 90 Rivonia Road, Sandton
21-23 April 2010	Alexander Forbes Place, 90 Rivonia Road, Sandton
11-13 August 2010	Bellvista Lodge and Conference Centre, Bellville Campus, Cape Town
15-17 September 2010	Alexander Forbes Place, 90 Rivonia Road, Sandton
17-19 November 2010	Alexander Forbes Place, 90 Rivonia Road, Sandton

How to Book

Should you be interested in attending one of the courses, please fill in the details on the attached [Booking Form](#) and return it to Cathy Barrett on:

Telephone: 011 669 3723

Fax: 011 669 2012

e-mail: barrettc@forbes.co.za

Course Costs

Course cost is R6820-00 excluding VAT. Final course details and venue details will be forwarded to all confirmed course attendants.

Please complete the attached document to ensure and confirm your booking for courses. Return the information to the contact numbers provided on the attached document.

Your booking is important to us and we undertake to do our utmost to create an environment that will not only improve your knowledge and skills, but also identify new and challenging opportunities in your organisation.